



Kevin Brown,
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April 2008

To whom it may concern:

I am pleased to be able to offer this letter of reference in relation to the business relationship which we have forged with Synovia.

Synovia and their professional staff have provided consulting assistance to the ENMAX Information Services department on several occasions.

The business needs of ENMAX are expanding and for Information Services that means capital projects for the business involving IT solutions. Synovia professionals have assisted our staff in creating robust business cases that document and demonstrate the value to be derived from the application of IT solutions to the business. Synovia's team of consultants bring a thorough understanding of the relationship between business, information technology and financial investments. Our IT project managers have benefited from professional coaching and mentoring provided by Synovia that results in the successful transfer of skills.

ENMAX Corporation (ENMAX) is an energy transmission, distribution, supply and service company headquartered in Calgary, Canada. We are wholly owned by The City of Calgary and operate and compete in a deregulated industry. From our municipal roots, we have an almost century-long history of providing safe, reliable electricity through our regulated transmission and distribution company, ENMAX Power. In the unregulated business, ENMAX Energy, we have a solid energy supply portfolio and a strong commitment to support green energy solutions. Today, ENMAX Corporation is a billion dollar company serving the energy needs of more than 500,000 customers across the province of Alberta.

We are very pleased with the resources and services that Synovia offers us and the partnership approach they bring to engagements that help achieve corporate objectives.

Sincerely,

A handwritten signature in blue ink that reads "Kevin Brown". The signature is fluid and cursive, with the first name "Kevin" being larger and more prominent than the last name "Brown".

Kevin Brown
Vice President
Information Technology
ENMAX Corporation

kwb:dts